

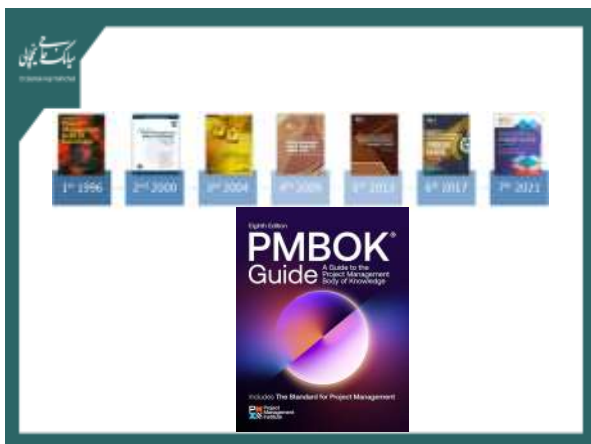
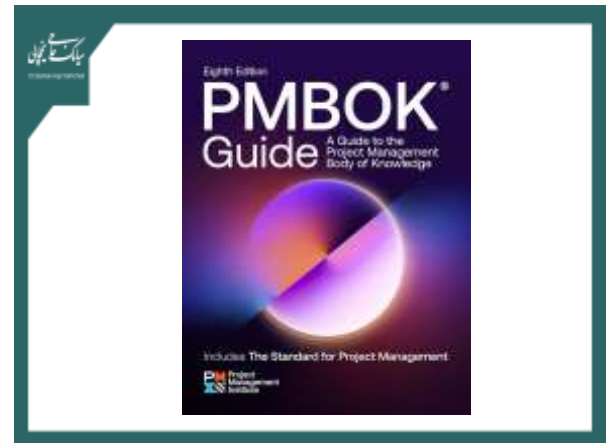


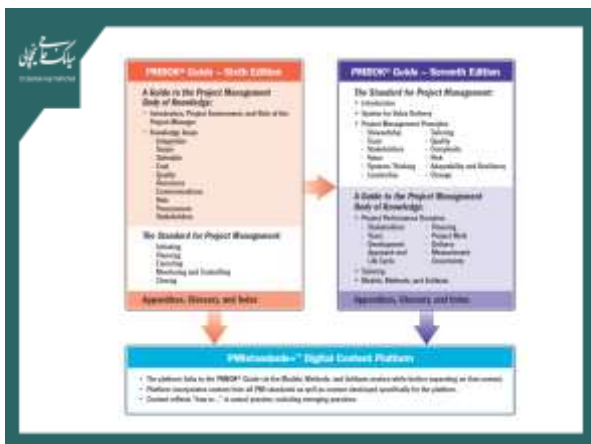
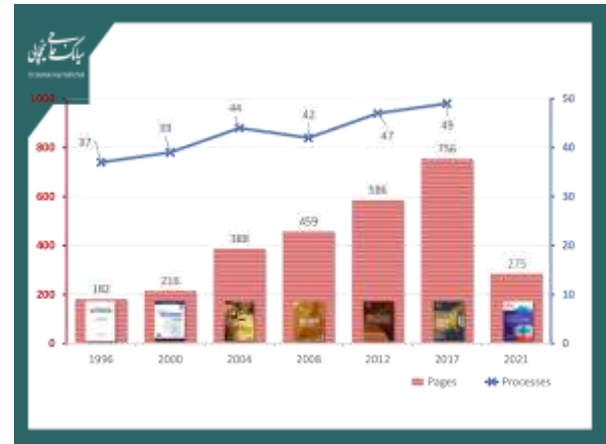
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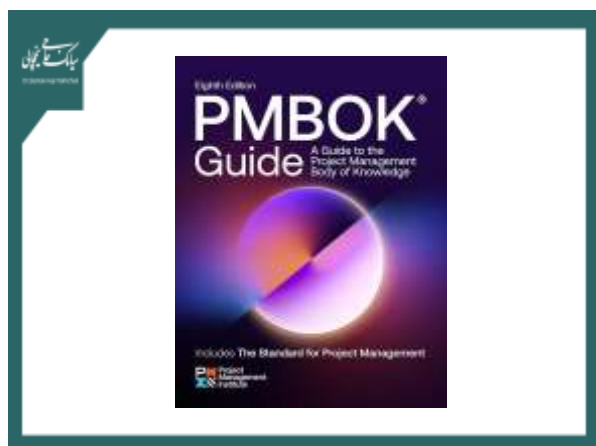
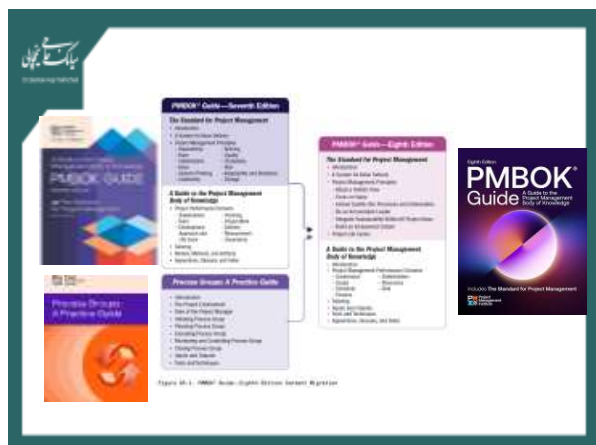
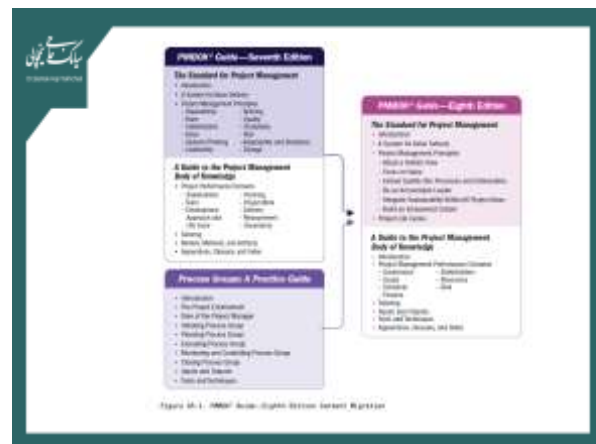
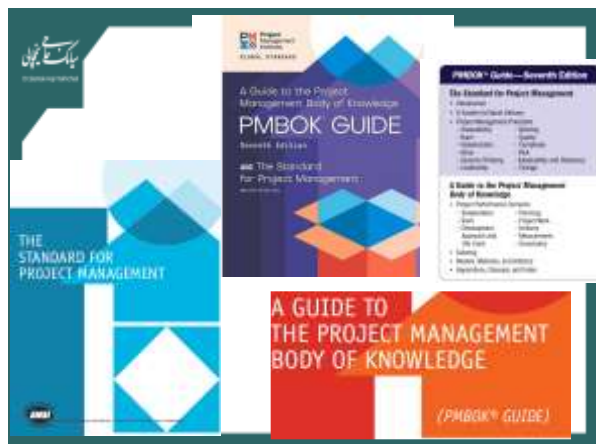
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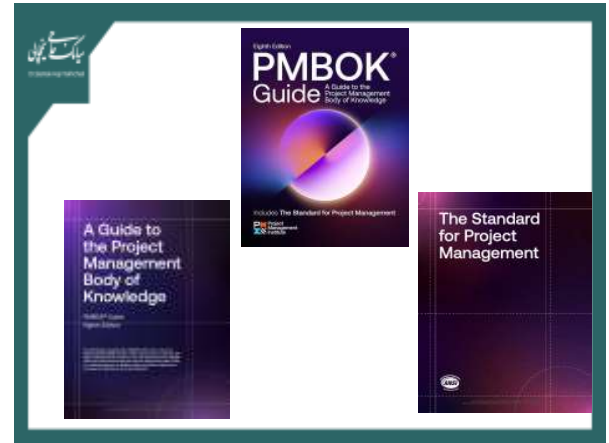
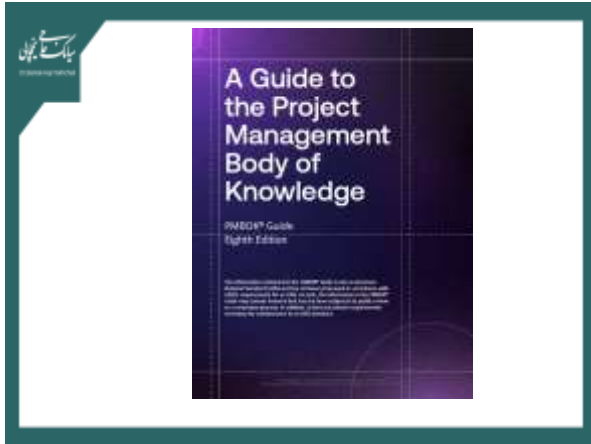
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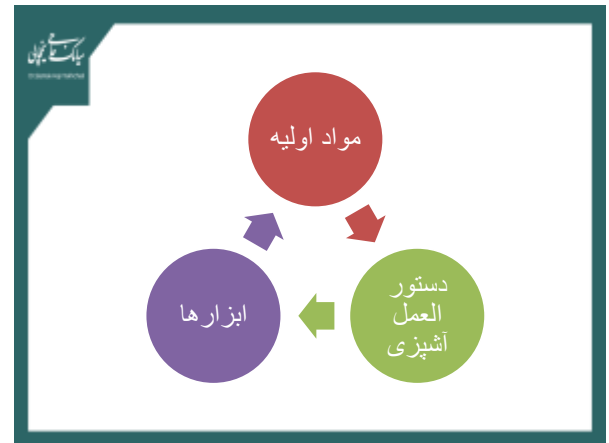
www.DrHajiyakhchali.com



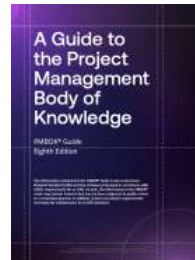








Index	Company/Institution	Initiative/Project Name	Planning/Design Date	Design/Construction Date	Handover/Completion Date	Remarks
1	Public Transport	City Bus Rapid Transit	2010-2011	2011-2012	2012-2013	First project completed
2	Infrastructure	Highway Construction	2011-2012	2012-2013	2013-2014	Second project completed
3	Public Transport	Light Rail Transit	2012-2013	2013-2014	2014-2015	Third project completed
4	Water	Water Treatment Plant	2013-2014	2014-2015	2015-2016	Fourth project completed
5	Public Transport	Subway	2014-2015	2015-2016	2016-2017	Fifth project completed
6	Public Transport	Light Rail Transit	2015-2016	2016-2017	2017-2018	Sixth project completed
7	Public Transport	Light Rail Transit	2016-2017	2017-2018	2018-2019	Seventh project completed
8	Public Transport	Light Rail Transit	2017-2018	2018-2019	2019-2020	Eighth project completed
9	Public Transport	Light Rail Transit	2018-2019	2019-2020	2020-2021	Ninth project completed
10	Public Transport	Light Rail Transit	2019-2020	2020-2021	2021-2022	Tenth project completed



- Governance,
- Scope,
- Schedule,
- Finance,
- Stakeholders,
- Resources, and
- Risk.



	Strategic Management Process	Internal Issues	External Issues	Operating Issues	Strategic Implementation	Control
1	Formulation of Mission and Vision					
2	Analysis of Internal and External Environment					
3	Formulation of Strategic Objectives					
4	Formulation of Strategic Initiatives					
5	Formulation of Strategic Policies					
6	Formulation of Strategic Programs					
7	Formulation of Strategic Projects					
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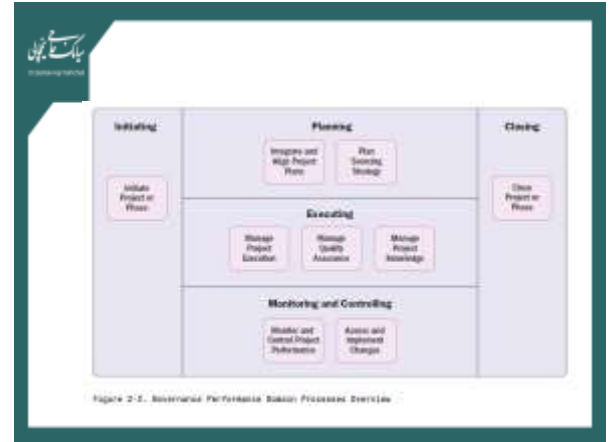


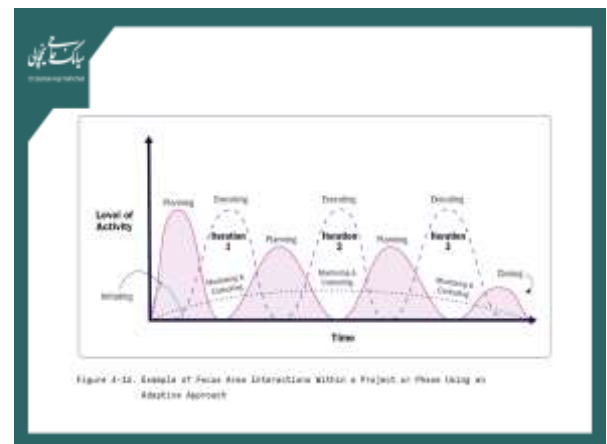
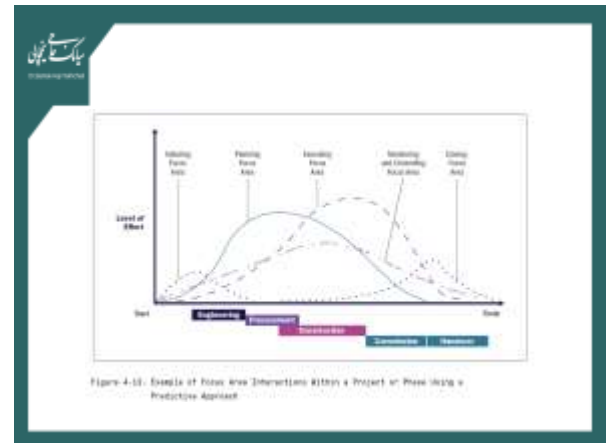
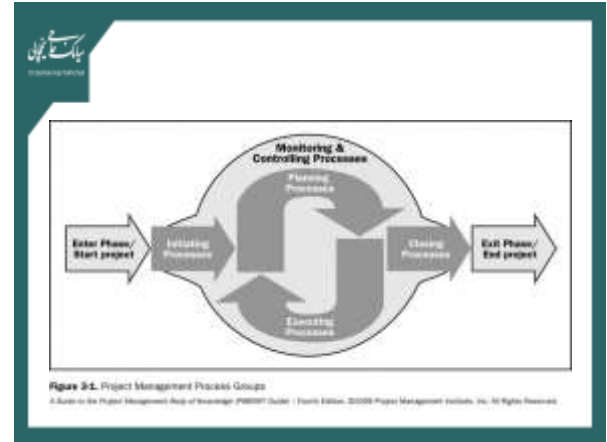
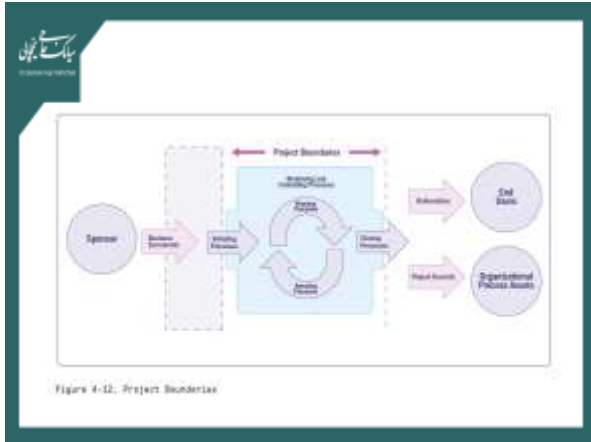
Figure 1-3. Initial Project or Phase Inputs, Tools and Techniques, and Outputs

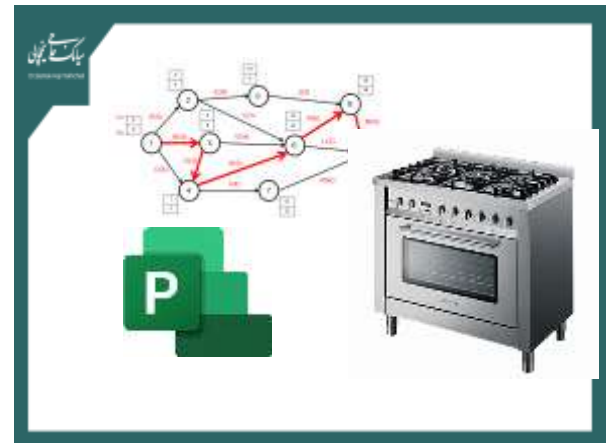
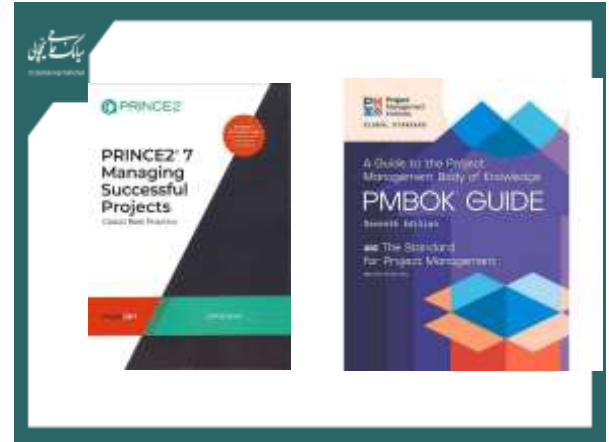
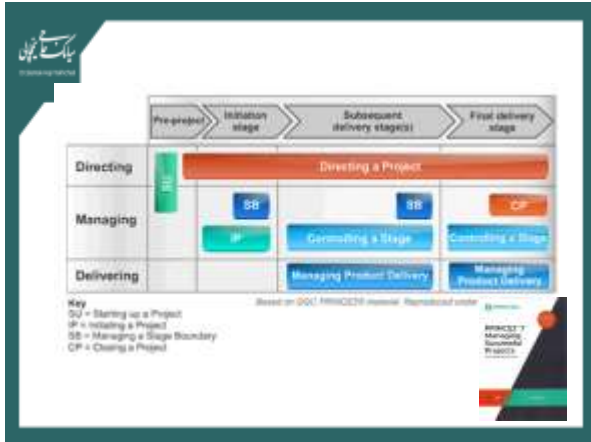


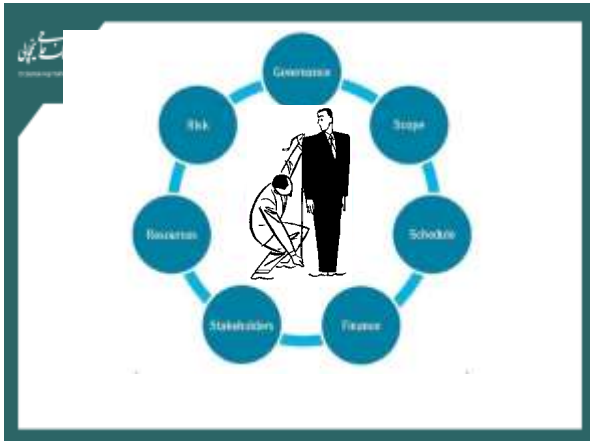
Table 2-1: Matrix Project Management Process and its Subprocesses

Process	Initiating	Planning	Executing	Monitoring and Controlling	Closing
Initiating	1. Obtain Sponsor Approval	2. Develop the Business Case	3. Develop the Project Charter	4. Develop the Project Charter	5. Obtain Sponsor Approval
Planning	6. Develop the Project Charter	7. Develop the Project Charter	8. Develop the Project Charter	9. Develop the Project Charter	10. Develop the Project Charter
Executing	11. Develop the Project Charter	12. Develop the Project Charter	13. Develop the Project Charter	14. Develop the Project Charter	15. Develop the Project Charter
Monitoring and Controlling	16. Develop the Project Charter	17. Develop the Project Charter	18. Develop the Project Charter	19. Develop the Project Charter	20. Develop the Project Charter
Closing	21. Develop the Project Charter	22. Develop the Project Charter	23. Develop the Project Charter	24. Develop the Project Charter	25. Develop the Project Charter







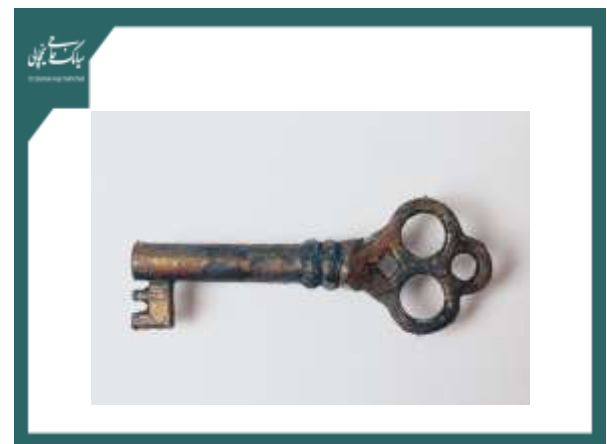
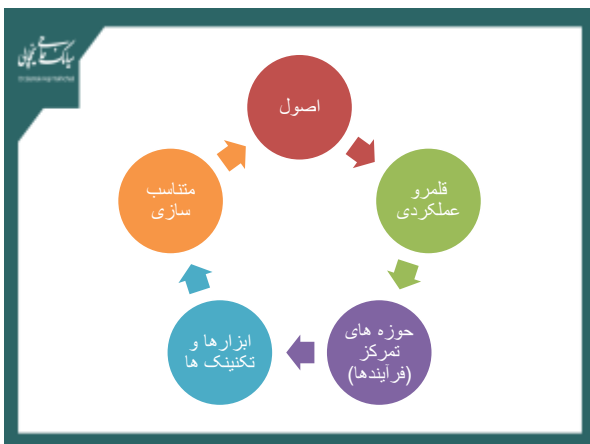


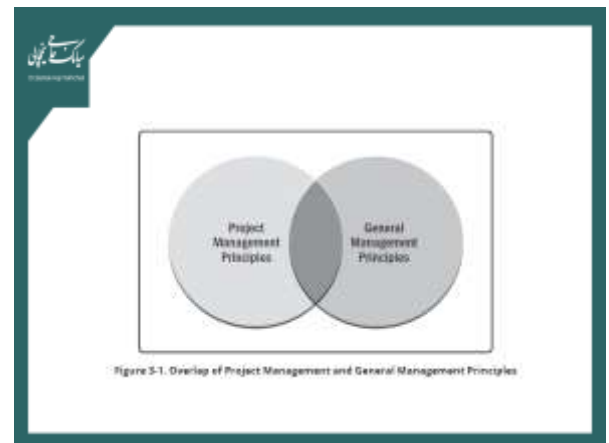
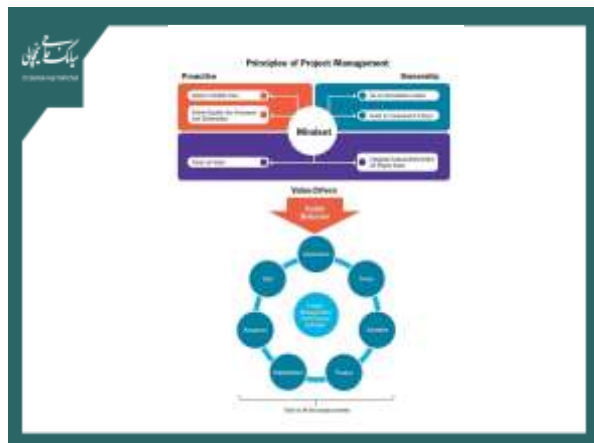
Factor be tailored.

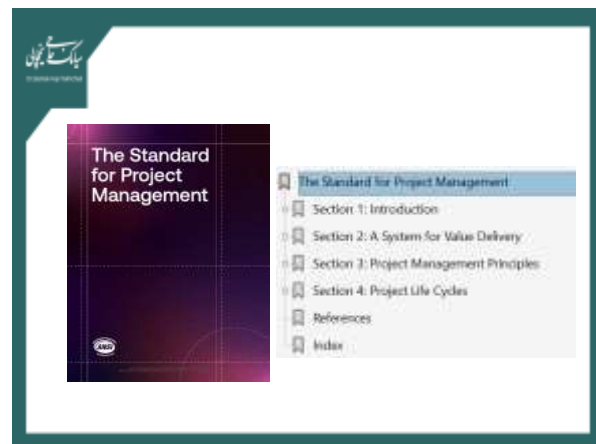
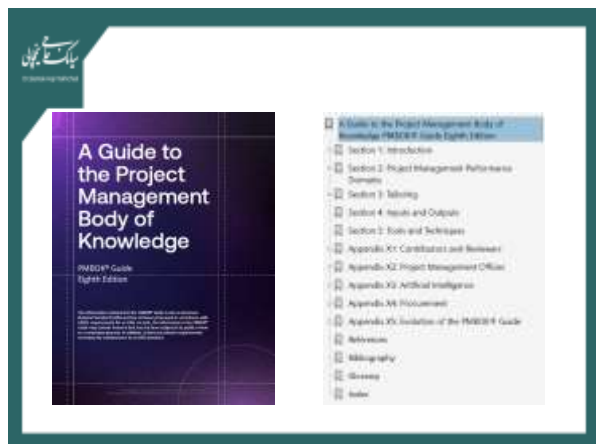
- Business environment,
- Team size,
- Degree of uncertainty,
- and Complexity of the project

When?

Tailoring an approach is iterative in nature, and therefore is a **constant process** itself during the project life cycle





■ A mindset is

- a set of beliefs,
- ways of thinking,
- and habits
 - that make sense of the behaviors
 - and views of others
 - as well as a way to interpret and deal with various situations





mindset
/'maɪn(d)set/

noun

the established set of attitudes held by someone.
"the region seems stuck in a medieval mindset"



3.1 The Project Management Mindset

Project management is much more than a collection of performance domains, processes, and methods; it represents a mindset, sometimes referred to as a "growth mindset," that is fundamental for executing strategy, fostering adaptability, driving change, and generating value. A mindset is a set of beliefs, ways of thinking, and habits that make sense of the behaviors and views of others as well as a way to interpret and deal with various situations. The project management mindset is described by three dimensions and six principles that guide the practice of project management mechanics.

Fixed Mindset vs Growth Mindset

3.1 The Project Management Mindset

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“Don't be a know-it-all. Be a learn-it-all.”

Satya Nadella (CEO, Microsoft)

We need to shift from a know-it-all culture to a learn-it-all culture



Project management mindset

- The project management mindset is composed of three dimensions:
 - proactive,
 - ownership,
 - And value-driven.

Being proactive is a key habit that shapes effective project management and drives the team toward achieving strategic objectives. The proactive mindset in project management emphasizes systems thinking and appropriate levels of planning to help ensure that target quality thresholds are embedded within every phase of the project. The proactive mindset integrates the project management principles of Adopt a Holistic View and Embed Quality Into Processes and Deliverables, fostering a culture of continuous improvement and forward-thinking action (see Section 3.2 for details on the project management principles). The mindset enables project managers to anticipate challenges, address them promptly, and align processes with evolving project and stakeholder needs, thereby enhancing overall project resilience and success.

Proactive

- Adopt a Holistic View
- Embed Quality Into Processes and Deliverables

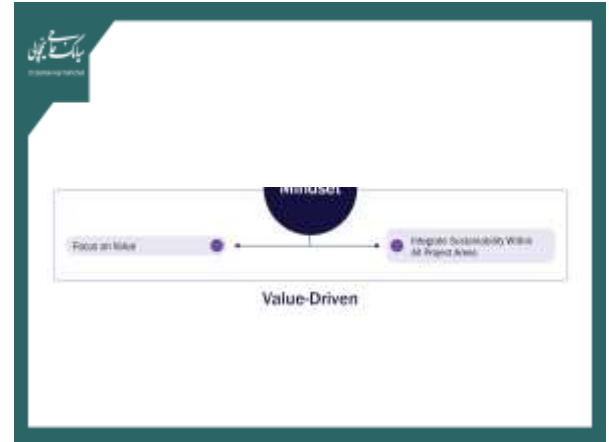
The **ownership dimension** focuses on the accountability of leaders and the development of a high-performance team culture. This dimension integrates the principles of Be an Accountable Leader and Build an Empowered Culture, ensuring that leadership is not just about making decisions but also about fostering a culture of accountability and collaboration. This mindset supports the development of strong, self-reliant teams that drive project success through shared ownership and commitment.

Ownership

- Be an Accountable Leader
- Build an Empowered Culture

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The **value-driven** dimension emphasizes delivering maximum value by seamlessly integrating sustainability throughout the project life cycle. This dimension incorporates the principles of focus on Value and Integrate Sustainability Within All Project Areas. By aligning projects with organizational strategic objectives and emphasizing contributions to the broader community and the environment (i.e., advancing the triple bottom line of people, profit, and planet), this dimension helps ensure that project outcomes are both impactful and sustainable. Ultimately, the value-driven dimension promotes a balance between achieving measurable success and advancing broader sustainability goals.



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forward with a focus on value and sustainability (value-driven). Together, these dimensions enable organizations to deliver projects that not only drive the execution of an organization's strategy, but are also socially responsible and environmentally sustainable.

